

Members Present:

Dan Chavez
Elizabeth Dreicer
Dale Fleming
Nancy Gannon Hornberger
Rodney Hood, MD
Rosa Ana Lozada
Ken Malbrough
Karen McCabe
Heidi Meyer
John Ohanian
Adriana Paulson
Nichole Schirm
Jim Schultz, MD
Lindsey Wade
Carolyn Woempner

Members Absent:

Mohamed Ahmed
Michelle Bell
Bevelynn Bravo
Reverend Gerald Brown
Marvin Gordon
Wendy Hileman
Margarita Holguin
Steve Hornberger
Gregory Knoll
Nancy Maldonado
Diane Moss
Ed Quinlan
Pastor Jesus Sandoval
Jan Spencley
Fernando Uribe
Daphyne Watson
William York
Nick Yphantides

Guests

Dan Fesperman
Barbara Mandel
Nursing students - CSUSM

Staff and Consultants Present:

Kitty Bailey, BTSD
Elizabeth Bustos, BTSD
Makenzie Farrimond, BTSD
Cheryl Moder, Consultant
Erica Osborne, Consultant

Welcome and Introductions

Kitty Bailey welcomed committee members and thanked them for their continued dedication to the ACH work. All attendees introduced themselves. Kitty welcomed John Ohanian back to the group as co-chair after his sabbatical. John expressed his excitement to be back participating in the Stewardship Group.

Review and Discussion of Stewardship Group Focus

John Ohanian suggested that it may be time to review and check back in with the group's core values. In response Kitty Bailey reviewed the Stewardship Group Charter including the purpose and focus of the group, which was collectively crafted.

Kitty posed a question to the group: How can we ensure that these meetings are in line with our goals? Multiple workgroup members expressed the importance of members showing up consistently in order to make meaningful progress. Questions such as "Can you show up or send a representative to every meeting?," "Can you describe why this effort is different from other efforts past and present?," and "Can you describe what our ACH is aiming to do?" were posed by present members as potential indicators of whether or not members are engaged in the Stewardship Group enough to participate.

Kitty Bailey emphasized that everyone who has agreed to participate in the Stewardship Group has agreed to personal and/or organizational commitment to the mission and vision of the ACH. Kitty suggested revisiting Stewardship Group membership and discussing governance at a future meeting.

SDACH Workgroup Report Outs

Representatives from each workgroup provided updates on their progress:

- **Sustainability and Wellness Fund:** Kitty Bailey presented an update on workgroup progress in Steve Hornberger's absence. Kitty described some of the funding mechanisms the group has been exploring that will fund upstream interventions that will lead to wellness. Some of these mechanisms include Medicaid, impact investing, healthcare markets, and contracting with healthcare and community-based organizations. Kitty shared an upcoming opportunity at the May 9th Sustainability and Wellness Fund workgroup meeting to hear from Imperial County's ACH group. They will be attending to share how they have built their \$8 million wellness fund through contracted payments from the Medicaid Managed Care Organization.
- **Data and Metrics Workgroup:** Ken Malbrough updated the group on the discussions happening around currently available data. The Data and Metrics Workgroup is deciding how to combine all existing data to begin to work on moving forward with their first aim: Improve cardiovascular health by 20% in XX amount of years by reducing events such as heart attacks and strokes. Now that baseline measures have been determined, the data can be broken down into demographics. However, Ken shared the group's dissatisfaction with available data such as BRFSS and CHIS because of the lack of complete data for San Diego, creating an inaccurate picture of health. This includes survey bias through channel of delivery, underrepresentation of San Diego population, and the lack of mental health data. Members suggested applying for access to CMS data and gaining access to first responder triage data. Ken also said the group has worked to identify questions to include in the Portfolio of Interventions survey.
- **Collective Action Workgroup:** Nancy Gannon Hornberger shared the progress being made in the workgroup, including the group's creation of an iterative process for developing and refining the Portfolio of Interventions (POI). The process begins with developing or updating an inventory of programs that address priority outcomes, assessing the evidence base for each intervention, identifying gaps in interventions, prioritizing new and/or expanded interventions, determining how they relate or are connected to each other, and finally refining the portfolio based on all of these considerations. In addition to this process, the group created a timeline of benchmarks for the POI going through June, 2018, which will expand as time and progress move forward. During Nancy's update, the group discussed the importance of discerning how much of the wellness fund will support evidence-based programs versus innovative and/or grassroots efforts. Nancy confirmed that for now, the group will balance between evidence-based interventions and initiatives that are innovative. The workgroup recognizes that innovative interventions will require more support, guidance, and attention, however, the group will work to identify who is doing impactful innovative work. The group agreed it would be beneficial to break interventions into categories such as policy, systems improvement, community-clinical linkage, etc. so that funding can be divided properly.
- **Community and Resident Activation Workgroup:** Rosa Ana Lozada and Elizabeth Bustos shared information from the first Community and Resident Activation Workgroup (CRAW) meeting in April. The first meeting focused on one powerful question: How are we going to define "community" and "resident?" The workgroup decided that the way the SD ACH should think of "community" is really by thinking of those the work intends to reach - populations most affected by inequities. The CRAW will meet again in May to develop a charter and to discuss how they can incorporate the voice of the community into the work of the ACH.

Update on Equity, Diversity, and Inclusion Training

Kitty Bailey briefly described a training put on by CommonHealth Action in which 15 SD ACH stakeholders and staff who sit on multiple workgroups participated in a two-day intensive training on equity, diversity, and inclusion. The training was sponsored by the California Accountable Communities for Health Initiative (CACHI) and was provided to both San Diego and Imperial Counties ACH groups. Kitty explained that attendees left with the goal and the tools necessary to use an “Equity Lens” in all ACH work, the recognized importance of co-designing the work with partners and the community, and the aim to support and utilize input from the CRAW in the ACH work.

Review and Discussion on CACHI Milestones

Erica Osborne updated the group on timeline and milestone progress by stating that the grant is in the middle of the second year of three. She explained that a mid-year report will be done in May and that a workplan for year three will be developed over the summer. Erica presented the accomplishments and next steps of milestones for ACH infrastructure, equity and community engagement, the Portfolio of Interventions, the Sustainability and Wellness Fund, and data capacity and communications. The group discussed the importance of working in collaboration with all the initiatives and resources that exist now such as 2-1-1 San Diego, CIE and HIE, Live Well San Diego, and others.

Future Grant Funding

Kitty Bailey shared the Alliance Healthcare Foundation i2 grant proposal concept with the group and explained that funding would sustain ACH work after CACHI funding was over. Kitty opened the discussion for comments and questions, and requested endorsement to move forward with the first step of applying for this grant. After questions regarding the focus of the proposal, Kitty shared that this grant is a bridge to keep the work moving and not a shift in focus. The proposal does not confine the work to strictly cardiovascular health, and instead relies on readiness to determine expansion to other health issues. There were some questions about the role of the Stewardship Group in making decisions about funding requests. After discussion, the group agreed to move forward with the letter of intent but decided they would need more information to support an actual application. Kitty will move forward with the letter of intent that is due on May 7th and update the group at the next Stewardship meeting on June 12th. If the letter of intent is approved, the application is not due until July. The broader questions about the role of the Stewardship Group in funding decisions will be discussed in a future meeting when SD ACH governance is addressed.

Closing Comments

John Ohanian closed the conversation by urging the group to take off their individual hats in order to look at this work through a collective lens. Kitty invited the Stewardship Group to attend the May 31st All-Workgroup meeting, 2:00-5:00pm at Liberty Station with a hosted social reception following, in which all workgroups will discuss topics such as the POI progress, the benefits and risks of participating in the ACH, and the formation of common language for conversations when describing the work of the SD ACH. The meeting was closed by Kitty Bailey reviewing action items and thanking the group for continuing to support and participate in the ACH work.